DLN: 93493305005213

Form 990

Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Open to Public

▶ The organization may have to use a copy of this return to satisfy state reporting requirements Inspec<u>tion</u> Internal Revenue Service 2012, and ending 12-31-2012 A For the 2012 calendar year, or tax year beginning 01-01-2012 D Employer identification number **B** Check if applicable NATIONAL CERTIFICATION COMMISSION FOR ACUPUNCTURE AND ORIENTAL MEDICINE Address change 11-2760706 Doing Business As Name change Initial return Number and street (or P O box if mail is not delivered to street address) Room/suite E Telephone number Terminated (904) 598-1005 Amended return City or town, state or country, and ZIP + 4 JACKSONVILLE, FL 32202 Application pending **G** Gross receipts \$ 4,229,549 Name and address of principal officer H(a) Is this a group return for KORY WARD-COOK affiliates? ┌ Yes 🗸 No 76 S LAURA STREET STE 1290 JACKSONVILLE, FL 32202 **H(b)** Are all affiliates included? Yes No If "No," attach a list (see instructions) 501(c)(3) ✓ 501(c) (6) ◀ (insert no) ☐ 4947(a)(1) or ☐ 527 Tax-exempt status H(c) Group exemption number ▶ Website: ► WWW NCCAOM ORG L Year of formation 1982 M State of legal domicile DC Part I Summary Briefly describe the organization's mission or most significant activities THE NATIONAL CERTIFICATION COMMISSION FOR ACUPUNCTURE AND ORIENTAL MEDICIAN (NCCAOM) IS A NON-PROFIT ORGANIZATION ESTABLISHED IN 1982 AND OPERATES AS A 501(C)(6) ITS MISSION IS TO ESTABLISH, ASSESS AND PROMOTE RECOGNIZED STANDARDS OF COMPETENCE AND SAFETY IN ACUPUNCTURE AND ORIENTAL Activities & Governance MEDICINE FOR THE PROTECTION AND BENEFIT OF THE PUBLIC 2 Check this box 📂 if the organization discontinued its operations or disposed of more than 25% of its net assets 3 Number of voting members of the governing body (Part VI, line 1a) . . . 10 4 Number of independent voting members of the governing body (Part VI, line 1b) . 4 10 5 Total number of individuals employed in calendar year 2012 (Part V, line 2a) . 5 21 **6** Total number of volunteers (estimate if necessary) 6 86 7a Total unrelated business revenue from Part VIII, column (C), line 12 7a 2,074 **b** Net unrelated business taxable income from Form 990-T, line 34 . 0 **Prior Year Current Year** Contributions and grants (Part VIII, line 1h) . . . 0 3,544,305 3,841,849 9 Program service revenue (Part VIII, line 2g) . . . 88,540 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . 33,357 5,205 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 4,700 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12 3,582,867 3,935,089 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) . . . 12,500 8,295 0 14 Benefits paid to or for members (Part IX, column (A), line 4) . Salaries, other compensation, employee benefits (Part IX, column (A), lines 15 Expenses 1,536,668 1,697,456 Professional fundraising fees (Part IX, column (A), line 11e) 0 16a b Total fundraising expenses (Part IX, column (D), line 25) \blacktriangleright Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . . . 17 1,674,517 2,017,667 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 3,384,473 3,562,630 19 Revenue less expenses Subtract line 18 from line 12 198,394 372,459 (Assets or defined by **Beginning of Current End of Year** Total assets (Part X, line 16) 5,619,841 20 5,106,461 21 Total liabilities (Part X, line 26) 500,287 528,884 22 Net assets or fund balances Subtract line 21 from line 20 . 4,606,174 5,090,957 Signature Block Part II Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge Signature of officer Date Sign Here KORY WARD-COOK CEO Type or print name and title

Preparer's signature

Firm's address > 3 BETHESDA METRO CENTER SUITE 600

BETHESDA, MD 20814 May the IRS discuss this return with the preparer shown above? (see instructions)

Print/Type preparer's name J SCOTT DENLINGER

Firm's name ► CBIZ MHM LLC

Paid

Preparer

Use Only

Date

✓ Yes ☐ No

PTIN

P00740770

Check I If

self-employed

Firm's EIN - 34-1862269

Phone no (301) 951-3636

(Expenses \$ including grants of \$

4e Total program service expenses ▶

Other program services (Describe in Schedule O)

) (Revenue \$

Part IV	Checl	dist of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1		No
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		Νo
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I.	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV^{\bullet}	9		No
L O	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt{2}$	10		Νo
1	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d	Yes	
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏	11e		No
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	110
L2a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		No
. 3	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
.4a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
L 5	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		No
L6	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		No
L 7	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
. 8	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
L 9	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Νo
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If</i> "Yes," complete Schedule L, Part I	25a		
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III			
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
		28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Νo
32		32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If</i> "Yes," complete Schedule R, Part V, line 2	36		
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	20	Yes	

	Check if Schedule O contains a response to any question in this Part V	· ·	Yes	N
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 45	;	res	14
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable	1		
٠	gaming (gambling) winnings to prize winners?	1c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
L	by this return	4		
D	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	Yes	
b	If "Yes," has it filed a Form 990-T for this year? <i>If "No," provide an explanation in Schedule O</i>	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		N
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		١
Ь	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		1
C	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6-	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6a		
	organization solicit any contributions that were not tax deductible as charitable contributions? If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
Ī	contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess			
	business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
0	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12	1		
	Section 501(c)(12) organizations. Enter Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources	-		
ט	against amounts due or received from them)	-		
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O	134		$ldsymbol{f eta}$
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	_ 14a	 	
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14a		

Se	ection A. Governing Body and Management		.,				
			Yes	No			
1a	Enter the number of voting members of the governing body at the end of the tax year						
	If there are material differences in voting rights among members of the governing						
	body, or if the governing body delegated broad authority to an executive committee						
_	or similar committee, explain in Schedule O						
b	Enter the number of voting members included in line 1a, above, who are independent						
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any						
_	other officer, director, trustee, or key employee?	2		No			
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No			
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No			
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No			
6	Did the organization have members or stockholders?	6		No			
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or						
	more members of the governing body?	7a		No			
b	b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders or persons other than the governing body?						
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following						
а	The governing body?	8a	Yes				
b	Each committee with authority to act on behalf of the governing body?	8b	Yes				
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No			
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	eveni	ıe Cod	e.)			
	· · · · · · · · · · · · · · · · · · ·		Yes	No			
10a	Did the organization have local chapters, branches, or affiliates?	10a		No			
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,	10a 10b					
b			Yes				
b 11a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b	Yes				
b 11a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b	Yes				
b 11a b 12a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b					
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a	Yes				
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a	Yes				
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a 12b	Yes				
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	10b 11a 12a 12b	Yes Yes Yes				
b 11a b 12a b c	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy?	10b 11a 12a 12b 12c 13	Yes Yes Yes				
b 11a b 12a c 13 14	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by	10b 11a 12a 12b 12c 13	Yes Yes Yes				
b 111a b 112a c 113 114 115 a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes				
b 111a b 112a c 113 114 115 a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes				
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes				
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? Lif "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	No			
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	No			
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	No			
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	No			
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	No			

Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of

interest policy, and financial statements available to the public during the tax year

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	more pers	than on is	one bot	not box h ar or/tr	ck, of a employee	ess er	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(1) DAVID CANZONE	15 00								_	
CHAIRPERSON		Х						4,200	0	266
(2) WEIYI DING	5 00									
VICE CHAIR		Х						4,700	0	3,503
(3) SUSAN CHAPMAN	10 00									
TREASURER		Х						1,050	0	1,321
(4) BRYN CLARK	5 00									
SECRETARY		Х						4,850	0	4,633
(5) TESS HAHN	5 00									
COMMISSIONER		Х						3,250	0	3,725
(6) MICHAEL KLUG	5 00									
COMMISSIONER		Х						1,650	0	2,446
(7) DENISE HSU	5 00									
COMMISSIONER		Х						4,175	0	3,291
(8) EUGENE LONDON	5 00									
COMMISSIONER		Х						4,650	0	3,255
(9) JAN STE GERMAINE	5 00									
COMMISSIONER		Х						3,850	0	3,556
(10) MICHAEL GARLAND	5 00									
COMMISSIONER		х						0	0	1,092
(11) KORY WARD-COOK	40 00									
CHIEF EXECUTIVE OFFICER				х				235,534	0	26,332
(12) NEELAMBRAM TENALI	40 00									
DIRECTOR OF FINANCE						X		131,007	0	11,860
(13) MINA LARSON	40 00									
DIRECTOR OF COMMUNICATIONS						x		117,638	0	24,758
(14) PAMELA FROMMELT	40 00									
DIRECTOR OF TEST DEV	1000					×		105,080	0	24,005
DIRECTOR OF TEST DEV										
			•		Ī	1	1	1		

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title A verage hours per week (list any hours		more t	tion (han d n is	ne l both	box, an d	heck unless officer stee)	6	([Repor comper from organiza	table nsation the tion (W-	(E) Reportable compensation from related organizations (W	v-	(F) Estimated amount of other compensation from the		
		for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Ke) employee	Highest compensated employee	Former	2/1099	-MISC)	2/1099-MISC) (organization and related organizations		
1b	Sub-Total			•	-			 -							
c	Total from continuation sheet	ts to Part VII, S	ection A	١.				 -							
d	Total (add lines 1b and 1c) .				•		•	F		621,634		0		114,043	
2	Total number of individuals (in \$100,000 of reportable comp						d abov	e) w	ho receive	d more th	an				
													Yes	No	
3	Did the organization list any f o	ormer officer, dii	rector o	r trus	tee,	key	emplo	yee,	, or highes	t compen	sated employee		162	140	
	on line 1a? If "Yes," complete S	Schedule J for suc	ch indivi	dual	•	•		•				3		No	
4	For any individual listed on lin organization and related organ														
	ındıvıdual				•	•		•				4	Yes		
5	Did any person listed on line 1 services rendered to the organ										or individual for	5		No	
Se	ection B. Independent Co	ntractors													
1	Complete this table for your five compensation from the organization	ve highest comp											tax vear		
		(A) Name and business			•						(B) cription of services	T	(C Comper)	
PEARS	SON VUE 5601 GREEN VALLEY DRIVE B									EXAM ADM:			Compet	350,704	

2 Total number of independent contractors (including but not limited to those listed above) who received more than

\$100,000 of compensation from the organization 1-1

Part V	Ш	Statement of Revenue		n this Doub VIII			
		Check if Schedule O contains a respo	nse to any question i	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
10	1a	Federated campaigns 1a					<u> </u>
Contributions, Gifts, Grants and Other Similar Amounts	ь	Membership dues 1b	,				
Gra	С	Fundraising events 10	. ———				
Ξğ	d	Related organizations 1d					
ij Gi							
ns, Sim	е		·				
er (f	All other contributions, gifts, grants, and similar amounts not included above					
를 돌	g	Noncash contributions included in lines			į		
ont nd (h	1a-1f \$ Total. Add lines 1a-1f					
ت ⊽		Total. Add lines 14-17	· · · •				
e II	2-	EVAM AND DELATED FEEC	Business Code				
ven	2a 	EXAM AND RELATED FEES	611430	3,696,795	3,696,795		
22	b	PROFESSIONAL DEVELOPME	611430	133,370	133,370		
Ď.	C	PUBLICATIONS WERSTER DOVALTIES	611430	9,170	9,170	2.074	
Program Serwde Revenue	d	WEBSITE ROYALTIES STUDY GUIDE	900099	2,074		2,074	
ran.	e	All other program service revenue	900099	440	440		
Į,	f	All other program service revenue					
	g	Total. Add lines 2a-2f		3,841,849			
	3	Investment income (including divider and other similar amounts)		35,887			35,887
	4	Income from investment of tax-exempt bond					
	5	Royalties	▶				
		(ı) Real	(II) Personal				
	6a	Gross rents					
	b	Less rental expenses					
	С	Rental income or (loss)					
	d	Net rental income or (loss)					
		(ı) Securities	(II) Other				
	7a	Gross amount from sales of 347,113 assets other than inventory					
	b	Less cost or other basis and 294,460					
		sales expenses					
	С.	Gain or (loss) 52,653		52,653			E2 4E3
e	d 8a	Net gain or (loss) Gross income from fundraising events (not including		32,033			52,653
levenu		\$ of contributions reported on line 1c) See Part IV, line 18					
Other Revenue	b	Less direct expenses b					
•	c	Net income or (loss) from fundraising	events				
	9a	Gross income from gaming activities See Part IV, line 19 a					
	Ь	Less direct expenses b					
	С	Net income or (loss) from gaming act	ivities				
	10a	Gross sales of inventory, less returns and allowances .					
	h	Less cost of goods sold b					
		Net income or (loss) from sales of inv	entory 🛌				
		Miscellaneous Revenue	Business Code				
	11a	OTHER	900099	4,700	4,700		
	b						
	С						
	d	All other revenue					
	e	Total. Add lines 11a-11d		4,700		-	
	12	Total revenue. See Instructions .	🕨	3,935,089	3,844,475	2,074	88,540
	ì			2,233,009	2,077,773	2,074	, 30,340

	Check if Schedule O contains a response to any question in this Pa	rt IX		<u> </u>	,⊽
	t include amounts reported on lines 6b, , 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	8,295			
2	Grants and other assistance to individuals in the United States See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	735,677			
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	570,155			
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	76,763			
9	Other employee benefits	66,470			
0	Payroll taxes	87,603			
1	Fees for services (non-employees)				
а	Management				
b	Legal	6,398			
C	Accounting	32,766			
d	Lobbying				
e	Professional fundraising services See Part IV, line 17				
f	Investment management fees	15,000			
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	815,678			
2	Advertising and promotion	100			
3	Office expenses	232,948			
ı	Information technology				
5	Royalties				
5	Occupancy	124,789			
7	Travel	97,903			
3	Payments of travel or entertainment expenses for any federal, state, or local public officials				
•	Conferences, conventions, and meetings	198,848			
)	Interest	300			
L	Payments to affiliates				
2	Depreciation, depletion, and amortization	407,067			
3	Insurance	70,027			
1	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	DUES AND SUBSCRIPTIONS	9,300			
b	TRAINING	6,421			
c	TEMPORARY SERVICES	122			
d					
e	All other expenses				
5	Total functional expenses. Add lines 1 through 24e	3,562,630			
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

1 Cash—non-interest-bearing	Pai	rt X	Balance Sheet Check if Schedule O contains a response to any question in this Part X		_	
1			eneem in Senedate Section in a response to any question in this rate A is in a	(A)	•	
3 Pledges and grants receivable, net 280,083 4 400,346 4 Accounts receivable from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L 5 5 Loans and other receivables from other discuslified persons (as defined under section 4958(0)(1)), persons described in section 4958(0)(1)), persons and determined by the section 4958(0)(1), persons 4958(0)(1), per		1	Cash—non-interest-bearing			
4 Accounts receivable, net		2	Savings and temporary cash investments	757,746	2	997,523
Societies Soc		3	Pledges and grants receivable, net		3	
## Employees, and highest compensated employees. Complete Part II of Schedule L. Complete Part II of Schedule L. State		4	Accounts receivable, net	269,083	4	450,346
Section Sec		5	employees, and highest compensated employees Complete Part II of	у	5	
Preparal expenses and deferred charges 8 15,154	×	6	4958(f)(1)), persons described in section $4958(c)(3)(B)$, and contributing employer and sponsoring organizations of section $501(c)(9)$ voluntary employees' beneficiary	rs		
Preparal expenses and deferred charges 10a 2.980.163	Š					
Preparal expenses and deferred charges 8 15,154	4		·			
10a	_	_				
Part VI of Schedule D 10a 2,960,163 10b 1,011,741 2,070,801 10c 1,948,422 11 1 1 1 1 1 1 1 1		-		6,791	9	15,154
11 Investments—publicly traded securities 11 12 1.656,057 12 1.656,057 13 Investments—other securities See Part IV, line 11 1.455,175 12 1.656,057 13 Investments—program-related See Part IV, line 11 14 39,304 15 Other assets See Part IV, line 11 500,150 15 512,835 16 Total assets. Add lines 1 through 15 (must equal line 34) 5,106,461 16 5,619,841 17 Accounts payable and accrued expenses 284,681 17 282,408 18 Grants payable 18 18 19 Deferred revenue 203,990 19 240,120 20 Tax—exempt bond liabilities 20 20 Escrow or custodial account liability Complete Part IV of Schedule D 21 22 23 6,356 24 Unsecured notes and loans payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 25 Unsecured notes and loans payable to unrelated third parties 25 Unsecured notes and loans payable to unrelated third parties 25 Unsecured notes and loans payable to unrelated third parties 26 Establities 27 Establities 27 Establities 28 Establities 28 Establities 28 Establities 28 Establities 29 Organizations that follow SFAS 117 (ASC 958), check here ▶ and complete lines 27 through 29, and lines 37 and 34. 27 5,090,957 26 528,884 29 Permanently restricted net assets 29 Organizations that do not follow SFAS 117 (ASC 958), check here ▶ and complete lines 30 through 34. 30 Capital stock or trust principal, or current funds 30 Pad-in or capital surplus, or land, building or equipment fund 31 Pad-in or capital surplus, or land, building or equipment fund 31 Establities 4,806,174 33		10a	Part VI of Schedule D 2,960,			
12		Ь		741 2,070,601		1,948,422
13 Investments—program-related See Part IV, line 11 13 14 Intangible assets 46,715 14 39,304 15 Other assets See Part IV, line 11 500,150 15 512,835 16 Total assets. Add lines 1 through 15 (must equal line 34) 5,106,461 16 5,619,841 17 282,408 17 282,408 18 Grants payable and accrued expenses 284,681 17 282,408 18 Grants payable 18 203,990 19 240,120 20 Tax-exempt bond liabilities 20 Tax-exempt bond liabilities 20 20 21 22 22 23 24 24 25 25 25 25 25 25		11				
14		12	Investments—other securities See Part IV, line 11	1,455,175		1,656,057
15		13	· •		_	
16 Total assets. Add lines 1 through 15 (must equal line 34) 5,106,461 16 5,619,841 17		14		<u>'</u>		· · · · · · · · · · · · · · · · · · ·
17 Accounts payable and accrued expenses 284,681 17 282,408 18 Grants payable 18 203,990 19 240,120 20 Tax-exempt bond liabilities 20 20 21 Escrow or custodial account liability Complete Part IV of Schedule D 21 22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L 22 23 Secured mortgages and notes payable to unrelated third parties 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities included on lines 17-24) Complete Part X of Schedule D 25 26 Total liabilities. Add lines 17 through 25 500,287 26 528,884 27 Unrestricted net assets 28 28 Temporarily restricted net assets 28 29 Permanently restricted net assets 29 29 Organizations that do not follow SFAS 117 (ASC 958), check here		15		500,150	15	512,835
18 Grants payable		16				
Deferred revenue				284,681		282,408
20 Tax-exempt bond liabilities		18				
21 Escrow or custodial account liability Complete Part IV of Schedule D				203,990		240,120
Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L		20	·			
Unsecured notes and loans payable to unrelated third parties	200				21	
Unsecured notes and loans payable to unrelated third parties	ij	22				
Unsecured notes and loans payable to unrelated third parties	<u> </u>		persons Complete Part II of Schedule L		22	
25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D		23	Secured mortgages and notes payable to unrelated third parties	11,616	23	6,356
and other liabilities not included on lines 17-24) Complete Part X of Schedule D		24	Unsecured notes and loans payable to unrelated third parties		24	
26 Total liabilities. Add lines 17 through 25		25	and other liabilities not included on lines 17-24) Complete Part X of Schedule		35	
Organizations that follow SFAS 117 (ASC 958), check here and complete lines 27 through 29, and lines 33 and 34. 27 Unrestricted net assets		26		500 287		528 884
lines 27 through 29, and lines 33 and 34. 27 Unrestricted net assets		20		300,287	20	320,004
30 Capital stock or trust principal, or current funds	φ					
30 Capital stock or trust principal, or current funds	ž	27		4,606,174	27	5,090,957
30 Capital stock or trust principal, or current funds	<u> </u>	28	Temporarily restricted net assets		28	
30 Capital stock or trust principal, or current funds	=				29	
30 Capital stock or trust principal, or current funds	ä		·			
30 Capital stock or trust principal, or current funds	<u> </u>		- · · · · · · · · · · · · · · · · · · ·			
33 Total net assets or fund balances		30	Capital stock or trust principal, or current funds		30	
33 Total net assets or fund balances	Şē	31	Paid-in or capital surplus, or land, building or equipment fund		31	
33 Total net assets or fund balances 4,606,174 33 5,090,957 34 Total liabilities and net assets/fund balances 5,106,461 34 5,619,841		32	Retained earnings, endowment, accumulated income, or other funds		32	
34 Total liabilities and net assets/fund balances	<u>स</u>	33	Total net assets or fund balances	4,606,174	33	5,090,957
	_	34	Total liabilities and net assets/fund balances	5,106,461	34	5,619,841

Pai	rt XI Reconcilliation of Net Assets		,		
	Check if Schedule O contains a response to any question in this Part XI		<u> </u>	• •	·
1	Total revenue (must equal Part VIII, column (A), line 12)				
		1		3,9	35,089
2	Total expenses (must equal Part IX, column (A), line 25)	2		3,5	62,630
3	Revenue less expenses Subtract line 2 from line 1	3		3	372,459
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			506,174
5	Net unrealized gains (losses) on investments	5			.12,324
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			0
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		5,0	90,957
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII				. 区
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revie a separate basis, consolidated basis, or both	wed on			
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	arate			
	▼ Separate basis				
С	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigh audit, review, or compilation of its financial statements and selection of an independent accountant?	it of the	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain i Schedule O	n			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?	e	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the raudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	required	3b		

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OMB No 1545-0047

SCHEDULE D (Form 990)

Supplemental Financial Statements ► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b

Open to Public

		0, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 1 n 990. ► See separate instructions.	2b		Open to I Inspec	
NA	me of the organization TIONAL CERTIFICATION COMMISSION FOR UPUNCTURE AND ORIENTAL MEDICINE	-	-	loyer identifica	ition numb	er
Pa	organizations Maintaining Donor Advorganization answered "Yes" to Form 990,				. Comple	te if the
		(a) Donor advised funds		(b) Funds and	other acco	unts
1	Total number at end of year					
2	Aggregate contributions to (during year)					
3	Aggregate grants from (during year)					
4	Aggregate value at end of year					
5	Did the organization inform all donors and donor advisor funds are the organization's property, subject to the org	=	or advı	sed	┌ Yes	┌ No
6	Did the organization inform all grantees, donors, and do used only for charitable purposes and not for the benefit conferring impermissible private benefit?				┌ Yes	┌ No
Pa	rt II Conservation Easements. Complete if	the organization answered "Yes" t	o Forn	n 990, Part I\	/, line 7.	
2	Purpose(s) of conservation easements held by the orga Preservation of land for public use (e.g., recreation of Protection of natural habitat Preservation of open space Complete lines 2a through 2d if the organization held a easement on the last day of the tax year	or education) Preservation of an Preservation of a o	certified	d historic struc	ture	
				Held at the	End of the	Year
а	Total number of conservation easements		2a			
b	Total acreage restricted by conservation easements		2b			
С	Number of conservation easements on a certified histor	rıc structure ıncluded ın (a)	2c			
d	Number of conservation easements included in (c) acquaistoric structure listed in the National Register	uired after 8/17/06, and not on a	2d			
3	Number of conservation easements modified, transferre	ed, released, extinguished, or terminate	d by th	e organization	during	
4	Number of states where property subject to conservation	on easement is located 🛌				
5	Does the organization have a written policy regarding the enforcement of the conservation easements it holds?		dling of	violations, and	│ ├ Yes	┌ No
6	Staff and volunteer hours devoted to monitoring, inspec	ting, and enforcing conservation easer	nents d	uring the year		
7	A mount of expenses incurred in monitoring, inspecting,	and enforcing conservation easements	s durıng	the year		
8	Does each conservation easement reported on line 2(d and section 170(h)(4)(B)(II)?) above satisfy the requirements of sec	tion 17	'0(h)(4)(B)(ı)	Г Yes	┌ No
9	In Part XIII, describe how the organization reports con- balance sheet, and include, if applicable, the text of the the organization's accounting for conservation easemer	footnote to the organization's financial				
Par	Organizations Maintaining Collections Complete if the organization answered "Ye	of Art, Historical Treasures,	or Oth	ner Similar	Assets.	
1a	If the organization elected, as permitted under SFAS 11 works of art, historical treasures, or other similar asset service, provide, in Part XIII, the text of the footnote to	s held for public exhibition, education,	or rese	arch in furthera		
b	If the organization elected, as permitted under SFAS 11 works of art, historical treasures, or other similar asset service, provide the following amounts relating to these	s held for public exhibition, education,				lıc
	(i) Revenues included in Form 990, Part VIII, line 1			► \$		
	(ii) Assets included in Form 990, Part X					
2	If the organization received or held works of art, historic following amounts required to be reported under SFAS 1		r finan			
а	Revenues included in Form 990, Part VIII, line 1			- \$		

b Assets included in Form 990, Part X

Part	•••• Organizations Maintaining Co	<u>llections of Art</u>	<u>, His</u>	<u>stori</u>	<u>cal Tr</u>	<u>easu</u>	res, or O	<u>the</u>	<u>r Similar Ass</u>	ets (co	ntinued)
3	Using the organization's acquisition, access collection items (check all that apply)	on, and other recor	ds, cl	heck	any of t	the follo	owing that a	re a	significant use o	fits	
а	Public exhibition		d	Γ	Loan	or exch	nange progra	ams			
b	Scholarly research		e	Γ	Other	r					
С	Preservation for future generations										
4	Provide a description of the organization's co	ollections and expla	ın hov	w the	y furthe	er the o	rganızatıon'	's ex	empt purpose ın		
5	During the year, did the organization solicit										_
	assets to be sold to raise funds rather than t								<u> </u>	Yes	│ No
Par	Part IV, line 9, or reported an an	nount on Form 99	0, Pa	art X	, line	21.				0,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	ian or other interme	ediary	/ for c	ontribu	itions d	or other asso	ets r		Yes	┌ No
b	If "Yes," explain the arrangement in Part XII	I and complete the	follov	wing	able		_				
							-		Amo	unt	
C	Beginning balance						<u> </u>	1c			
d	Additions during the year						_	1d			
e	Distributions during the year						_	1e			
f	Ending balance							1f			
2a	Did the organization include an amount on Fo	orm 990, Part X, line	e 21?	>					Г	Yes	┌ No
b	If "Yes," explain the arrangement in Part XII	I Check here if the	expla	anatı	n has	been pi	rovided in P	art >	(111		Γ
Pai	rt V Endowment Funds. Complete										
	D	(a)Current year	(b)Prior	year	b (c) Tv	vo years back	(d)	Three years back (e) Four y	ears back
1a	Beginning of year balance										
b	Contributions										
С	Net investment earnings, gains, and losses										
d	Grants or scholarships										
e	Other expenditures for facilities										
f	and programs										
g	End of year balance										
_	Provide the estimated percentage of the curi	cont year and haland	so (lun	20 1 0	colum	n (a)) h	ald ac	<u> </u>			
2		ent year end barant	.e (III	ie ig	, coluiii	III (a)) I	ieiu as				
а	Board designated or quasi-endowment										
b	Permanent endowment 🕨										
С	Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c show	uld equal 100%									
3a	Are there endowment funds not in the posses organization by	ssion of the organiza	ation	that	are held	d and a	dmınıstered	for	the	Yes	No
	(i) unrelated organizations								3a(i)		INO
	(ii) related organizations								3a(ii)		
b	If "Yes" to 3a(II), are the related organizatio	ns listed as required	d on S	Sched	lule R?				Зь		
4	Describe in Part XIII the intended uses of th	e organızatıon's en	dowm	nent f	unds						
Par	t VI Land, Buildings, and Equipme	nt. See Form 99	0, Pa	_			(In) Continue		(-) A	L (4) B-	-1
	Description of property) Cost or is (inves		(b) Cost or ot basis (othe		(c) Accumulated depreciation	(a) BC	ook value
1a	_and		•				100,	000			100,000
b I	Buildings		•				2,031,	534	301,718		1,729,816
c l	_easehold improvements										
d I	Equipment						701,	622	615,019		86,603
	Other						127,	007	95,004		32,003
Tota	l. Add lines 1a through 1e <i>(Column (d) must e</i>	qual Form 990, Part	X, colu	umn (B), line	10(c).)			🕨		1,948,422

Part VIII Investments—Other Securities. See	Form 990, Part X, line 12.	
(a) Description of security or category	(b)Book value	(c) Method of valuation
(including name of security)		Cost or end-of-year market value
(1)Financial derivatives		
(2)Closely-held equity interests		
(3)Other		
(A) TIAA-CREF INVESTMENT FUND	1,656,057	F
	+	
	+	
- 1 (0) (1) (1) (1) (2) (1) (1) (1) (1) (1) (1) (1) (1) (1) (1	1.656.057	
	1,656,057	
Part VIII Investments—Program Related. Se		
(a) Description of investment type	(b) Book value	(c) Method of valuation
		Cost or end-of-year market value
	+	
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	•	
Part IX Other Assets. See Form 990, Part X, II	ne 15.	
(a) Descri		(b) Book value
(1) CAPITALIZED EXAM DEVELOPMENT COSTS	-	502,016
(2) DEPOSITS		10,819
(2) DEFO3113		10,819
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15		▶ 512,835
Part X Other Liabilities. See Form 990, Part X	X, line 25.	
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of liability	X, line 25.	
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of liability Federal income taxes	X, line 25.	
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of liability	X, line 25.	
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of liability Federal income taxes	X, line 25.	▶ 512,835
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Part X Other Liabilities. See Form 990, Part X 1 (a) Description of liability Federal income taxes	X, line 25.	512,835
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of liability Federal income taxes	X, line 25.	
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of liability Federal income taxes	X, line 25.	
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Part X Other Liabilities. See Form 990, Part X 1 (a) Description of liability Federal income taxes	X, line 25.	512,835
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Part X Other Liabilities. See Form 990, Part X 1 (a) Description of liability Federal income taxes	X, line 25.	
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of liability Federal income taxes	X, line 25.	
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of liability Federal income taxes	X, line 25.	512,835
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of liability Federal income taxes See Additional Data Table	X, line 25.	512,835
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of liability Federal income taxes	X, line 25.	512,835

Par	t XI Reconciliation of Revenue per Audited Financial Statements With Revenue	<u>oer Retur</u>	n
1	Total revenue, gains, and other support per audited financial statements	1	4,032,413
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants	1	
d	Other (Describe in Part XIII)	1	
e	Add lines 2a through 2d	2e	112,324
3	Subtract line 2e from line 1	3	3,920,089
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a 15,000		
b	Other (Describe in Part XIII)		
c	Add lines 4a and 4b	4c	15,000
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	5	3,935,089
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses	s per Ret	urn
1	Total expenses and losses per audited financial statements	1	3,547,630
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIII)]	
e	Add lines 2a through 2d	2e	0
3	Subtract line 2e from line 1	3	3,547,630
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 15,000		
b	Other (Describe in Part XIII)	1	
c	Add lines 4a and 4b	4c	15,000
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)	5	3,562,630

Part XIII Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

I dentifier	Return Reference	Explanation
DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48		THE COMMISSION HAS ADOPTED ASC TOPIC 740-10 WHICH PRESCRIBES MEASUREMENT AND DISCLOSURE REQUIREMENTS FOR CURRENT AND DEFERRED INCOME TAX PROVISIONS THE TOPIC PROVIDES FOR A CONSISTENT APPROACH IN IDENTIFYING AND REPORTING UNCERTAIN TAX PROVISIONS THE COMMISSION BELIEVES THAT IT HAS APPROPRIATE SUPPORT FOR ANY TAX POSITIONS TAKEN, AND AS SUCH, DOES NOT HAVE ANY UNCERTAIN TAX POSITIONS THAT ARE MATERIAL TO THE FINANCIAL STATEMENTS THE COMMISSION'S RETURNS ARE SUBJECT TO EXAMINATION BY THE IRS, GENERALLY FOR THREE YEARS AFTER THEY WERE FILED

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

Schedule I (Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

OMB No 1545-0047

DLN: 93493305005213

Department of the Treasury Internal Revenue Service Name of the organization

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

Inspection Employer identification number

ACUPUNCTURE AND ORIENT	ALMEDICINE	and Assistance				11-2760706	
1 Does the organization mathe selection criteria use 2 Describe in Part IV the o	untain records to subs d to award the grants	stantiate the amount of th					┌ Yes ┌
Part II Grants and Ot		Governments and recipient that receive					d "Yes" to
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) CONSORTIUM FOR ORIENTAL MEDICINE RESEARCH AND EDUCATION 1100 W TOWN COUNTRY RD ORANGE, CA 92868	14-1940905	501(C)(3)	6,250				AOM RESEARCH
(2) AAAOM 9650 ROCKVILLE PIKE BETHESDA,MD 20814	52-1633647	501(C)(6)	2,000				STUDENT CAUCUS SPONSORSHIP
2 Enter total number of sec 3 Enter total number of oth							1

Ш	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990,	Part IV, line 22.
	Part III can be duplicated if additional space is needed.	

(a)Type of grant or assistance	(b) Number of recipients	(c) A mount of cash grant	(d) A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV	Sup	plemental	Information
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Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information

Identifier	Return Reference	Explanation
SCHEDULE I, PART 1, LINE 2		THE ORGANIZATION ONLY GRANTS MONEY TO ORGANIZATIONS WHICH ASSIST IN ADVANCING THE FIELD OF ACUPUNCTURE OR ORIENTAL MEDICINE ONCE FUNDS ARE GRANTED, THE ORGANIZATION MAINTAINS REGULAR CONTACT WITH THE GRANTEE THROUGHOUT THE TERM OF THE GRANT

Schedule I (Form 990) 2012

DLN: 93493305005213

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990,

Compensation Information

Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization NATIONAL CERTIFICATION COMMISSION FOR ACUPUNCTURE AND ORIENTAL MEDICINE

Employer identification number

ACL	JPUNCTURE AND ORIENTAL MEDICINE		11-2760706			
Pa	rt I Questions Regarding Compensation	า	<u>.</u>			
					Yes	No
1a	Check the appropriate box(es) if the organization prov 990, Part VII, Section A, line 1a Complete Part III					
	First-class or charter travel	Γ	Housing allowance or residence for personal use			
	Travel for companions	Г	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	\vdash	Health or social club dues or initiation fees			
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the orgenumbursement or provision of all of the expenses de			1b		
2	Did the organization require substantiation prior to redirectors, trustees, and the CEO/Executive Director				V	
	uncetors, trustees, and the GEO/Executive Director	, regard	amy the rems encered in fine 14.	2	Yes	
3	Indicate which, if any, of the following the filing organ organization's CEO/Executive Director Check all thused by a related organization to establish compensi	at appl	y Do not check any boxes for methods			
	∇ Compensation committee	굣	Written employment contract			
	☐ Independent compensation consultant	굣	Compensation survey or study			
	Form 990 of other organizations	<u>~</u>	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, For a related organization	Part VII	I , Section A , line $1 extstyle{a}$ with respect to the filing organization			
а	Receive a severance payment or change-of-control j	paymer	nt?	4a		Νo
b	Participate in, or receive payment from, a supplemen	ntal non	qualified retirement plan?	4b		Νo
c	Participate in, or receive payment from, an equity-ba	ased co	mpensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and pro	ovide th	ne applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only mus	st com	plete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, compensation contingent on the revenues of	line 1a	, did the organization pay or accrue any			
а	The organization?			5a		
b	Any related organization?			5b		
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in Form 990, Part VII, Section A, compensation contingent on the net earnings of	line 1a	, did the organization pay or accrue any			
а	The organization?			6a		
b	Any related organization?			6b		
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A, payments not described in lines 5 and 6? If "Yes," d			7		
8	Were any amounts reported in Form 990, Part VII, p subject to the initial contract exception described in in Part III			8		
9	If "Yes" to line 8, did the organization also follow the	rebutt	able presumption procedure described in Regulations	٣		

section 53 4958-6(c)?

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title		(B) Breakdown of (i) Base compensation	'' I incentive I reportable I			(D) Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation reported as deferred in prior Form 990
(1)KORY WARD-COOK CHIEF EXECUTIVE OFFICER	(i) (ii)	235,534 0	0	0	14,132 0	12,200	261,866 0	0

Schedule J (Form 990) 2012

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Identifier Return Reference Explanation

Schedule J (Form 990) 2012

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

2012

Open to Public Inspection

Name of the organization NATIONAL CERTIFICATION COMMISSION FOR ACUPUNCTURE AND ORIENTAL MEDICINE **Employer identification number**

11-2760706

ldentifier	Return Reference	Explanation
MISSION STATEMENT	FORM 990, PART 11, LINE 1	THE NATIONAL CERTIFICATION COMMISSION FOR ACUPUNCTURE AND ORIENTAL MEDICINE (NCCAOM) IS A NON-PROFIT ORGANIZATION ESTABLISHED IN 1982 AND OPERATES AS A 501(C)(6) ITS MISSION IS TO ESTABLISH, ASSESS AND PROMOTE RECOGNIZED STANDARDS OF COMPETENCE AND SAFETY IN ACUPUNCTURE AND ORIENTAL MEDICINE FOR THE PROTECTION AND BENEFIT OF THE PUBLIC
	FORM 990, PART VI, SECTION B, LINE 11	AN OUTSIDE CPA FIRM PREPARES THE FORM 990 THE CEO AND DIRECTOR OF FINANCE THEN REVIEW THE DRAFT OF THE 990 A COPY OF THE DRAFT IS ALSO PLACED ON A SECURED WEBSITE FOR ALL OFFICERS AND COMMISSIONERS TO REVIEW THE OUTSIDE CPA FIRM MAKES ANY NECESSARY CHANGES AND PROVIDES THE FINAL FORM 990 TO THE CEO TO SIGN AND FILE WITH THE IRS
	FORM 990, PART VI, SECTION B, LINE 12C	THE ORGANIZATION CONDUCTS ANNUAL REVIEWS IN WHICH POTENTIAL CONFLICTS ARE REFERRED TO THE EXECUTIVE COMMITTEE. IF A CONFLICT OF INTEREST INDEED EXISTS, THE COMMISSIONER WOULD BE REQUESTED TO EITHER TERMINATE THE RELATIONSHIP OR STEP DOWN AS COMMISSIONER
	FORM 990, PART VI, SECTION B, LINE 15	THE COMPENSATION OF THE CEO IS NEGOTIATED BY AND BETWEEN THE CEO AND THE BOARD OF COMMISSIONERS IT IS PRIMARILY BASED ON PERFORMANCE AND COMPARATIVE PAY RATES FOR SIMILAR POSITIONS IN THE INDUSTRY THE CURRENT CEO IS SERVING UNDER A CONTRACT WITH A ONE-YEAR AUTOMATIC RENEWAL THE BOARD REVIEWS PUBLISHED COMPENSATION SURVEYS, OUTSIDE BENCHMARKETING, AND FACTORS IN OTHER INFORMATION, SUCH AS EXPERIENCE IN THE INDUSTRY AND ADDITIONAL QUALIFICATIONS THE BOARD APPROVES AN ANNUAL BUDGET THAT INCLUDES A LINE ITEM FOR TOTAL STAFF SALARIES, WHICH INCLUDES COMPENSATION FOR THE CEO THE COMPENSATION FOR KEY EMPLOYEES IS SET BY THE CHIEF EXECUTIVE OFFICER (CEO) BASED ON ANNUAL PERFORMANCE REVIEWS, AS WELL AS THE BUDGET THE CEO ALSO USES RELEVANT INDUSTRY DATA FOR COMPARISON THE BOARD APPROVES COMPENSATION AMOUNTS BY APPROVING AN ANNUAL BUDGET WHICH INCLUDES A LINE ITEM FOR TOTAL STAFF SALARIES
	FORM 990, PART VI, SECTION C, LINE 19	NCCAOM MAKES ITS GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY AVAILABLE UPON REQUEST. THE AUDITED STATEMENT OF ACTIVITIES FOR THE YEAR ARE PUBLISHED IN THE ANNUAL REPORT OF THE DIPLOMATE NEWSLETTER WHICH IS AVAILABLE TO ALL DIPLOMATES AND POSTED ON THE NCCAOM WEBSITE FOR PUBLIC VIEWING
OTHER FEES	FORM 990, PART IX, LINE 11G	HUMAN RESOURCES/PAYROLL/BENEFITS ADMINISTRATION TOTAL EXPENSES 399,098 CONSULTANT TOTAL EXPENSES 97,855 CONTRACTUAL SERVICES TOTAL EXPENSES 318,725
PROCESS FOR CHOOSING CPA FIRM	FORM 990, PART XII, LINE 2C	THE ORGANIZATION DID NOT MAKE ANY CHANGES TO THEIR OVERSIGHT OR SELECTION PROCESSES DURING THE TAX YEAR